

Waste and Circular Economy Transformation Directive | Implementation Plan

WASTE AND CIRCULAR ECONOMY TRANSFORMATION DIRECTIVE

Overall directive		Inform the community and industry on Council's position of the future.
#1	Establish a Waste Code of Practice	To achieve better outcomes for our community, we will guide best practice among waste producers and operators by creating and implementing an Ipswich Waste Code of Practice in partnership with key stakeholders.
#2	Drive Industry Best Practice	We will create and adopt a diverse range of policies and measures which we will use to: advocate for other levels of Government to deliver legislative reform, drive industry transformation, and guide Ipswich City Council to deliver best practice waste management services on behalf of our community.
#3	Strong Compliance Culture	We will use the full power of Council's policy and legal instruments to drive performance improvements of waste management operations within our communities. We will monitor and enforce approval conditions with greater diligence and we will hold the State Government to account to take greater action on matters for which it is responsible.
#4	Strategic and Sequenced Remediation	We will advocate for and seek to ensure the orderly sequencing and proper remediation of mining voids and end-of-life sites across the Ipswich local government area, and seek for a range of alternate remediation options to be considered. Strategic sequencing will be based on infrastructure, topographical, environmental and social opportunities and constraints. We will proactively seek appropriate investment and funding to ensure community benefits are realised from site remediation.
#5	Protect Our Residential Amenity	We will actively discourage new waste industry developments in close proximity to residential areas where it is clear the development impacts will not be manageable onsite and will negatively detract from amenity. At the same time we will discourage residential encroachment in close proximity to areas designated for future industrial development.
#6	Partnering and Collaboration	We will lead and work collaboratively with all levels of government and SEQ Councils to transform the region's management of waste streams from linear to a circular 'recycle-reuse-remake' solution to achieve an overall reduction of waste going to landfill in Ipswich.
#7	Lead by Example	We will investigate and progressively adopt relevant best practice waste collection and management solutions; and we will provide clear market signals and explicit benchmarks so best-practice commercial operators will invest in Ipswich with confidence.
#8	Leverage Waste Industry Opportunity	We will seek to influence State and Commonwealth waste management policies and strategies and we will align our current and future waste management activities and attract funding so we can leverage industry development opportunities.
#9	Create a Better Return for Ipswich	We will advocate for fair and equitable compensation, investment and benefits proportionate to the waste volumes processed in Ipswich from both industry and other levels of government.
#10	Plan for the Future	Through policy intervention and industry collaboration we will ensure that all landfill and waste processing sites, once they are closed, do not leave a negative legacy impact on the city or our residents.

Abbreviations:

P&RS - Planning and Regulatory Services Department
 IED - Infrastructure and Environment Department
 CS - Corporate Services Department

WCETD - Waste and Circular Economy Transformation Directive
 E&S - Environment and Sustainability Branch
 ED - Economic Development Section
 F - Finance Branch

DES - Department of Environment and Science
 CoMSEQ - Council of Mayors South East Queensland

Document Owner:

As at June 2022, current Waste and Circular Economy Transformation Directive Manager - Brett Davey

DIRECTIVE REFERENCE	ACTION	TASKS	SUCCESS MEASURES (what good looks like)	RESPONSIBLE LEAD	STAKEHOLDERS	TIMEFRAMES Short 0-2 years Medium 2-5 years Long 5 plus years	START Month/ Year		STATUS	PROGRESS %	RELATED DOCUMENTS
All	Undertake meaningful engagement with both the community and the industry to advise, educate and seek feedback on industry and development waste matters.	Determine with Council requirements on further consultation under the directive to ensure community acceptance for the industry.	The community is aware and accepting of council's position on the waste industry and clear on the requirements of the local area and supportive of beneficial and future driven development moving ahead.	Council - various	Council	Short	Feb-22	Dec-23	Not started	0	
		Determine unified approach for Stakeholder Engagement and communication for all waste related projects.		Council - various	Council	Medium	Feb-22	Dec-24	In progress	25	
#3	Educate the community on their ability to report environmental issues and enforce outcomes.	Undertake targeted engagement activities and knowledge sharing to educate the local community on the importance and their right to report issues and impacts of the waste industry on residents through the proper avenues.	Evidence of increased reporting/ reduced compliance due to better performance.	P&RS Compliance and WCETD	Council Community	Long	Dec-18	Dec-30	On-going	50	
#1	Execute a Code of Practice for the waste industry to adopt for working in Ipswich.	Undertake a workshop jointly with WRIQ to develop content with the industry.	All industry partners in the Ipswich region sign up and actively strive to achieve the goals of the Code of Practice in conjunction with the Waste and Recycling Industry Queensland. As a result of this there are less environmental issues and good compliance to existing conditions is achieved.	P&RS WCETD	Council Industry	Short	Mar-21	Nov-21	Complete	100	WCETD Waste Code of Practice
		Complete draft Code of Practice and circulate to industry through WIRQ.		P&RS WCETD		Short	Jul-21	Dec-21	Complete	100	
		Engage in a Memorandum of Understanding with WRIQ for the development of the Code of Practice as the outcome.		P&RS WCETD		Short	Apr-22	Jun-22	In progress	50	
		Confirm Code of Practice endorsement with WIRQ and the industry.		P&RS WCETD		Short	Feb-22	Aug-22	In progress	50	
		Undertake workshop with Councillors to establish signing and publishing process on Council's behalf.		P&RS WCETD		Short	Aug-22	Oct-22	Not started	0	
		Seek and gain industry sign up.		P&RS WCETD		Short	Oct-22	Dec-22	Not started	0	

Waste and Circular Economy Transformation Directive | Implementation Plan

#2, #3, #8, #9	Establish, implement and maintain a Joint Task Force between council and the State Government to inform, cover and influence changes to land use, environment, compliance, policy, industry and waste levy to better Ipswich.	Establish the Joint Task Force and representation.	Greater collaboration between the State Government and council is established to deliver a unified approach to joint issues. Timely, relevant and useful information can be sought and shared between organisations when issues arise. Better outcomes can be leveraged from the State on joint industry and development issues or concerns.	P&RS WCETD	Council State Government	Short	Apr-21	Jun-21	Complete	100	Joint Task Force Action Plan to be delivered by the State Government
		Call the Joint Task Force and agree to Terms of Reference and meeting requirements.		P&RS WCETD		Medium	Jun-21	Aug-21	Complete	100	
		Compile and agree to Program of Works under the Joint Task Force.		P&RS WCETD		Medium	Jun-21	TBA	On-going	50	
		Allocate tasks of the Program of Works to relevant members of the Joint Task Force.		P&RS WCETD		Medium	Jun-20	TBA	On-going	50	
		Complete tasks assigned to council out of the Program of Works: * Social Licence Paper * Community trust * Organics Action Plan * New Planning Scheme		P&RS WCETD		Short	May-22	Dec-23	On-going	0	
		Maintain regular meeting pattern for Joint Task Force to monitor and maintain progress of Action Plan.		P&RS WCETD		Long	Mar-22	Dec-30	In progress	10	
#2	Ensure through the Directive that instruments can be prepared and implemented to lobby for change and reform in State Government on the industry.	Research, prepare and implement instruments and documents that will guide policy response to the State Government on planning, change and reform in the industry.	Information is readily available for use to seek better outcomes for council and the community through existing policy and procedures. Better outcomes in terms of financial and social impacts are driven through changes to State Government policies.	Council - various	Council State Government	Long	Jun-21	Dec-30	In progress	10	
		Support lobbying of the State Government where required to initiate reform on topical issues through targeted activity and business as usual.		Council - various		Long	Jan-22	Dec-30	On-going	10	
		Assist where required in reform actions and advocacy on behalf of the State Government. Change the narrative on Ipswich and the waste industry.		Council - various		Long	Jan-22	Dec-30	Not started	0	
#2, #7	Adopt and deliver on a new Resource Recovery Plan for municipal waste for Ipswich.	Council adoption of the Resource Recovery Strategy 2021 - 2031.	Delivery on all actions contained within the Implementation Plan. Reduction in municipal waste quantities and increased volumes to green waste and recycling. Establishment of new leading Waste Transfer Stations with increased resource recovery.	IED E&S - Resource Recovery Section	IED E&S Community	Short		Jun-21	Complete	100	Resource Recovery Strategy
		Council adoption of the Resource Recovery Implementation Plan 2021-2031.		IED E&S - Resource Recovery Section		Short		Jun-21	Complete	100	
		Implement and undertake all projects identified under the Action Plan. Refer to Resource Recovery Implementation for further detail. Direct actions reference: * Sustainability * End market development * Collaborate with State and regional partners * Resource Recovery * Procurement practices		IED E&S - Resource Recovery Section		Long	Jun-21	Jun-31	On-going	25	Resource Recovery Implementation Plan
#3	Drive better compliance within the industry through improved programs and enforcement actions.	Review status of existing compliance activity and actions and address where possible.	Reduction in the need for compliance activity due to better industry performance. Industry ability to self assess against their own conditions and ensure compliance before action is required. Greater leverage behind compliance activity because the industry is aware of the requirements.	P&RS Compliance	DES Industry	Short	Jan-21	Dec-22	In progress	25	Compliance Program
		Review any additional compliance opportunities that could be leveraged through the State Government for council enforcement purposes.		P&RS WCETD	DES Industry	Short	Jul-21	Dec-23	On-going	0	
		Draft a new Compliance Program in regards to waste activities and outcomes in coordination with the State Government.		P&RS Compliance	Industry	Medium	Jul-23	Jun-26	On-going	0	
		Draft a new self audit program for Compliance Program.		P&RS Compliance	Industry	Short	Jan-21	Dec-22	In progress	50	
		Implement new Compliance Program including self audit approach.		P&RS Compliance	Industry	Short	May-21	Dec-22	In progress	50	
		Address outcomes of self audits at specific sites to address compliance issues and improve behaviours.		P&RS Compliance	Industry	Short	Jun-21	Dec-22	In progress	50	
#3, #6	Establish a better working relationship with State Government on compliance related matters and overall coordination between all areas.	Meet with DES ERA Assessment Team and Compliance Team to discuss ongoing issues and coordination between teams.	Increased coordination over all areas which results in less compliance resource waste and unified response to applications between Council and DES.	P&RS WCETD	DES Industry P&RS	Short	Jan-21	Jan-21	Completed	100	
		Implement regular coordination meetings with State Government agencies to discuss openly and action compliance and development issues across all areas.	Through the Joint Task Force - strong and coordinated regulation across state and local jurisdictions promoting best practice and resolution of compliance issues.	P&RS Compliance	DES Industry P&RS	Short	Jan-21	Jan-30	On-going	50	

Waste and Circular Economy Transformation Directive | Implementation Plan

#4	Establish a relationship with the State Government to ensure former mining site remediation is addressed as required with acceptable and manageable outcomes.	Consultation with the State Commissioner for Mining Rehabilitation to advocate for better outcomes and sustainable practice and support.	Council's Temporary Local Planning Instrument and new Planning Scheme support council's position on the development of existing voids to new landfill sites. The State Government monitor and support remediation of void sites through meeting existing planned works.	P&RS WCETD	Council State Government	Short	Feb-22	Dec-30	On going	<div><div>50</div></div>	New Ipswich Planning Scheme
		Identify extent of existing voids which could be attractive for landfill activities and hold alternate remediation plans.		P&RS WCETD DES	State Government Council Community	Short	Mar-22	Apr-22	Completed	<div><div>100</div></div>	
		Undertake mine void mapping and investigation to establish and understand obligations from Mining Leases and Plans of Operation.		P&RS WCETD DES		Medium	Mar-22	Dec-24	In progress	<div><div>25</div></div>	
		Determine any high priority sites where remediation has a safety impact and what action is required.		P&RS WCETD DES		Medium	Jun-22	Dec-22	Not started	<div><div>0</div></div>	
		Discuss any identified issues with the State Government and Lease holders to determine actions and planning requirements to ensure preferred land use outcomes.		P&RS WCETD DES		Medium	Dec-22	Jun-24	Not started	<div><div>0</div></div>	
#4, #5, #10		Promote future coordination between the State Government, council and industry for the long term planning, remediation and use of abandoned or completed mining and landfill voids/sites.	All planning documents support and reference a unified position on remediation and future uses of all void sites.	P&RS WCETD DES	State Government Council Community	Long	Mar-22	Dec-30	On-going	<div><div>5</div></div>	
#5	Maintain informed oversight of Development Applications on former mining and contaminated land.	Review of Development Applications on former mining land should be properly considered in relation to acceptable proposed remediation and proposed land use that align with current planning position.	Change in type of application received to meet the needs of the City, growth in local economy and the New Planning Scheme.	P&RS - Various	P&RS External customers	Long	Jan-21	Dec-30	On going	<div><div>50</div></div>	
#5	Adopt Temporary Local Planning Instrument (TLPI) to address future planning constraints and land uses for mining voids and proposed waste sites.	Draft new TLPI to address identified items.	Increase in the approvals of supported circular economy proposals.	P&RS City Design	P&RS Community Industry	Short	Jul-21	Oct-21	Complete	<div><div>100</div></div>	New Planning Scheme
		Adopt TLPI through Council.	Decrease in applications for landfill development that don't meet planning conditions.	P&RS City Design		Short	Oct-21	Dec-21	Complete	<div><div>100</div></div>	
		Implement TLPI through Planning and Development Branch and State Government.		P&RS City Design		Short	Dec-21	Dec-21	Complete	<div><div>100</div></div>	
#5	Adopt new City of Ipswich Planning Scheme with increased and more prescriptive requirements for proposed resource recovery and waste sites to achieve.	Draft new Planning Scheme with inclusion of items as identified through the TLPI for mining voids, land uses and circular economy opportunity.	Increase in the approvals of supported circular economy proposals.	P&RS City Design	Council State Government Community Industry Developers	Medium	Jun-20	Jul-22	In progress	<div><div>80</div></div>	New Planning Scheme
		Review new Planning Scheme and community consultation including emphasis on waste and circular economy elements.	Decrease in applications for landfill development that don't meet planning conditions.	P&RS City Design		Medium	Aug-22	Jul-23	Not started	<div><div>0</div></div>	
		Adopt new Planning Scheme through Council and State Government.	Economic development support in the attraction of industry that meets planning requirements and develops the circular economy.	P&RS City Design		Medium	Aug-23	Jun-24	Not started	<div><div>0</div></div>	
		Implement new Planning Scheme.		P&RS City Design		Short	Jul-24	Jul-24	Not started	<div><div>0</div></div>	
#6	Development and release of Council of Mayors South East Queensland - South East Queensland Waste Management Plan.	State Government to release Council of Mayors South East Queensland (CoMSEQ) - SEQ Waste Management Plan and Initiatives.	Improved collaboration between local governments to provide consistent messaging to the community about waste management and reduction,	Council of Mayors South East Queensland	Council Community State Government	Short		Nov-21	Complete	<div><div>100</div></div>	CoMSEQ - SEQ Waste Management Plan
		Refer to CoMSEQ SEQ Waste Management Plan for all outcomes and actions. * Regional Materials Recycling Facility (supported by Ipswich City Council)				Long	Jan-22	Dec-30	On-going	<div><div>10</div></div>	
#7	Ensure council's Procurement objectives consider and adopt sustainable practices and consider best practice waste management through all aspects of council business.	With the Sustainability Strategy as the lead, review council's current procurement documentation and identify where updates are required to meet the objectives of both the Strategy and the directive.	All procurement documents reflect Council's intent to purchase in a sustainable manner and to support a circular economy. Procurement documents are updated to ensure information received from the market best addresses Council's sustainability requirements. The market becomes more aware	CS Procurement IED E&S - Sustainability Section	Council Community Industry	Medium	Jul-21	Dec-25	In progress	<div><div>50</div></div>	Procurement Category Plans
		Undertake education both council officers and the market on what council values for sustainable procurement and the outcomes expected.				Short	Jan-22	Dec-22	Not started	<div><div>0</div></div>	
#7	Adopt and deliver a new Sustainability Strategy for council with outcomes supported by the directive.	Council adoption of a new Sustainability Strategy 2021-2026.	Waste Management Plans adopted on all projects Reduction in council waste volumes going to landfill. Increased number of projects utilising recycled product and promoting circular economy outcomes	IED E&S - Sustainability Section	Council Community	Short		Dec-21	Completed	<div><div>100</div></div>	Sustainability Strategy Implementation Plan
		Adoption of the Sustainability Strategy 2021-2026 Implementation Plan.		IED E&S - Sustainability Section	Council Community	Medium	Dec-21	Dec-26	In progress	<div><div>60</div></div>	
		Implement and undertake all projects identified under the Sustainability Strategy Implementation Plan. Refer direct to plan for further detail. * Focus area 3 - Sustainable Procurement * Focus area 4 - Resource Recovery and Waste Minimisation * Progressed Action Area 5: Circular Economy		IED E&S - Sustainability Section	Council Industry Community	Medium	Dec-21	Dec-26	In progress	<div><div>15</div></div>	
#2, #7	Establish a program for best practice recognition for the industry.	Encourage best practice and leading by example with new initiatives and outcomes by establishing an incentive program to recognise the good performance and actions of the industry.	The industry continues to forge forward with new technology and practices in order to achieve better outcomes and efficiencies.		Industry Community	Long	Dec-24	Dec-28	Not started	<div><div>0</div></div>	

Waste and Circular Economy Transformation Directive | Implementation Plan

#8, #9	Maintain awareness for state and national funding and grant opportunities for both Council and the industry.	Actively seek out funding opportunities for Council to continue to deliver quality and leading recovery services and facilities.	Delivery on infrastructure funded by external opportunities. Increase in new circular economy and recovery development supported by economic stimulus through grants. Return for the community through additional funding to improve general infrastructure such as roads, parks, natural areas.	Council - various	Council Industry Community	Long	Jun-21	Dec-30	On-going	10	
		Actively seek out funding opportunities for Council to create a return for the Ipswich community in investment in other infrastructure.		Council - various	Council Community	Long	Jun-21	Dec-30	On-going	10	
		Establish working relationship with Economic Development to increase awareness of available funding opportunities to the industry.		CC&ED ED P&RS WCETD	Industry	Long	Jun-21	Dec-30	On-going	10	
		Prepare and advocate to the government and other external sources for increased funding through Economic Development and Major Projects work to fund better infrastructure and returns for Ipswich.		CC&ED ED P&RS WCETD	Industry	Long	Jun-21	Dec-30	On-going	10	Economic Development Plan and Advocacy documents
#9	Seek to reduce the Waste Levy payable by council and increase the return for Council.	Respond to the State Government Waste Levy Report	Reduction in amount of waste levy payable over the next 10 years. Reduction in waste volume reporting. Success in seeking return funding through the levy for Council.	P&RS WCETD	State Government Council	Short	Jun-21	Oct-21	Complete	100	
		Changes in the domestic waste collection under the Resource Recovery Implementation Plan.		IED E&S - Resource Recovery Section	Community	Medium	Jul-21	Dec-23	In progress	15	Resource Recovery Implementation Plan
		Work with internal areas of council on better waste management processes to improve construction waste practices and reduce internal cost of Waste Levy driven through the Sustainability Strategy.		IED ES - Sustainability Section / Resource Recovery Section	Council	Short	Jun-22	Jul-23	In progress	15	Sustainability Strategy
		Ensure Council gets the best return for the community through leveraging Government Waste Levy initiatives and grant funding.		Council - various	Council Community	Long	Jul-21	Jul-30	On-going	5	Sustainability Strategy
#9	Determine opportunities to gain better returns for Ipswich through legislative avenues and levies charged by Council.	Review the differential rate to determine if increases are required in certain areas based on managing large volumes of waste from outside of Ipswich (transport, infrastructure, enforcement costs, environmental activities)	Increase in available council investment to local infrastructure surrounding industry sites for asset maintenance purposes.	CS F P&RS WCETD	Council Industry	Short	Mar-22	Jun-23	In progress	10	
#10	Council to assess and respond to all application enquiries inline with the directive and which supports new and continued industry in Ipswich.	Undertake review and assessment of any pre-lodgement enquiries, applications or State Government special projects as required. Seek assistance as necessary from specialist advisors to provide additional advice and information.	Keep abreast of all new industry proposals submitted to both the State Government as special interest projects and council to ensure proper evaluation, community engagement and support where applicable.	P&RS - various	Council Industry Community	Long	Jun-21	Dec-30	On-going	15	Development Applications Shape your Ipswich Consultation page
		Undertake community consultation to inform the community adequately of any proposals.		P&RS - various CS - various		Long	Jul-21	Dec-30	On-going	15	Shape your Ipswich Consultation page
#10	Ensure consideration of future planning and legislation in the instance of major disaster events.	Work with State Government and other local councils to establish appropriate planning controls and emergent legislation for the future development of Resource Recovery precincts. In addition, address immediate needs in the instance of a natural disaster or major event.	In the event of a major disaster planning documents and legislation allows for emergent decisions to be made to deal with any current event.	Council - various State Government CoMSEQ	Council Industry	Medium	Jun-22	Dec-23	Not started	0	